Summary Report of Consolidated Financial Results For the Six Months Ended December 31, 2024

(All financial information has been prepared in accordance with accounting principles generally accepted in Japan.)

Pan Pacific International Holdings Corporation

Securities Code No.: 7532

Shares Listed: Tokyo Stock Exchange

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(Amounts in million yen are rounded off to the nearest million)

1. Overview of Business Results and Financial Position for the Six Months of Fiscal 2025 (From July 1, 2024 to December 31, 2024) (Millions of yen, except per-share data)

(1) Results of Business Operations

	Net Sales	Change (%)	Operating Income	Change (%)	Ordinary Profit	Change (%)	Profit Attributable to Owners of Parent	Change (%)
Six Months Ended December 31, 2024	1,128,614	7.7	89,749	18.9	86,914	18.1	53,977	12.0
Six Months Ended December 31, 2023	1,047,594	7.1	75,501	31.4	73,607	28.6	48,214	31.1

[Note] Comprehensive income: 51,757 million yen [(10.8%)] (as of December 31, 2024), 57,996 million yen [20.7%] (as of December 31 2023)

	Net Income Per Share (Yen)	Net Income Per Share -fully diluted (Yen)
Six Months Ended December 31, 2024	90.41	90.05
Six Months Ended December 31, 2023	80.80	80.55

(2) Financial Position

As of	Total Assets	Net assets	Ratio of Shareholder's Equity to Total Assets (%)
December 31, 2024	1,564,179	584,175	36.6
June 30, 2024	1,498,410	547,003	35.8

[Reference] Equity: 572,945 million yen (as of December 31, 2024), 536,494 million yen (as of June 30, 2024)

2. Dividends

		Annual Dividend per share (yen)					
	Three Months End	Six Months End of	Nine Months End	Year End	T-4-1		
	of September 30	December 31	of March 31	Of June 30	Total		
Fiscal Year Ended June 30, 2024	_	5.00	_	25.00	30.00		
Fiscal Year Ending June 30, 2025	_	9.00					
Fiscal Year Ending June 30, 2025 (Forecast)				25.00	34.00		

[Note] Revision to the dividend forecast announced most recently: None

Breakdown of dividends of fiscal year ended June 30, 2024: 16 yen common, 9 yen commemorative

3. Consolidated Business Forecast: For the year ending June 30, 2025 (From July 1, 2024 to June 30, 2025)

(Millions of yen, except per-share data)

	Net Sales	Change (%)	Operating Income	Change (%)	Ordinary Profit	Change (%)	Profit Attributable to Owners of Parent	Change (%)	Net Income per Share(Yen)
Year Ending June 30, 2025	2,220,000	6.0	155,000	10.6	150,800	1.4	90,000	1.5	150.74

[Note] Revision to the consolidated business forecast announced most recently: Yes

For the revision to the consolidated business forecasts, please refer to the "Notice Concerning Revisions to Full-Year Financial Results Forecasts (Consolidated)" disclosed today (February 13, 2025).

4. Others

(1) Significant changes in the scope of consolidation: None

Newly consolidated: - , Excluded: -

- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None
- (3) Changes in accounting policies concerning preparation of consolidated financial statements
 - ① Changes in line with revision to accounting standards: Yes
 - ② Other changes: None
 - ③ Changes in accounting estimates: None
 - 4 Restatement: None
- (4) Number of outstanding shares (Common shares)

Number of outstanding shares	December 31, 2024	635,138,540 shares
(Treasury shares included)	June 30, 2024	635,028,540 shares
Number of transum, shares	December 31, 2024	38,073,357 shares
Number of treasury shares	June 30, 2024	38,073,252 shares
Average number of outstanding	December 31, 2024	597,005,875 shares
shares during the period	December 31, 2023	596,670,859 shares

^{*}This financial summary is not subject to audit conducted by certified public accountants or an audit corporation.

^{**}The financial forecasts of business results are based on judgments and estimates that have been made using currently available information. By nature, such financial forecasts are subject to uncertainties and risks. Therefore, actual results might be significantly different from the aforementioned forecasts for a variety of reasons, including changes in economic environments related to our business, market trends and foreign currency exchange rates.

^{***}The Company plans to hold a financial result briefing for security analysts and institutional investors on February 13, 2025. Presentation materials for the briefing will be available on the Company's website.

	As of June 30, 2024	As of December 31, 2024
Assets		
Current assets		
Cash and deposits	¥172,719	¥202,948
Notes and accounts receivable - trade	17,068	21,338
Accounts receivable - installment	57,333	65,253
Operating loans	9,613	9,363
Merchandise and finished goods	198,979	229,454
Prepaid expenses	8,695	9,524
Deposits paid	15,800	17,356
Other	36,452	39,059
Allowance for doubtful accounts	(3,227)	(5,198)
Total current assets	513,432	589,097
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	308,674	300,717
Tools, furniture and fixtures, net	37,971	35,769
Land	356,663	353,353
Construction in progress	4,197	7,772
Right-of-use assets, net	26,423	29,868
Other, net	1,534	1,609
Total property, plant and equipment	735,463	729,089
Intangible assets		
Goodwill	62,574	58,348
Other	32,074	36,050
Total intangible assets	94,647	94,398
Investments and other assets		
Investment securities	35,688	35,123
Long-term prepaid expenses	4,647	4,889
Retirement benefit asset	18,372	18,391
Deferred tax assets	25,609	23,286
Leasehold and guarantee deposits	68,737	68,056
Other	3,171	3,241
Allowance for doubtful accounts	(1,357)	(1,391)
Total investments and other assets	154,867	151,595
Total non-current assets	984,978	975,082
Total assets	¥1,498,410	¥1,564,179

Description Page		As of June 30, 2024	As of December 31, 2024
Notes and accounts payable - trade ¥197,151 ¥246,086 Current portion of long-term horrowings 48,615 71,067 Current portion of bonds payable 650 653 Accounts payable - other 60,874 \$8,466 Lease liabilities 2,809 2,429 Accrued expenses 31,300 \$24,960 Deposits received 13,971 19,401 Income taxes payable 25,547 27,917 Provision for point card certificates 1,379 1,714 Contract liabilities 18,966 17,335 Other 17,958 14,950 Total current liabilities 419,220 484,974 Non-current liabilities 224,657 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890	Liabilities		
Current portion of long-term borrowings 48,615 71,667 Current portion of bonds payable 650 650 Accounts payable - other 60,874 \$8,466 Lease liabilities 2,809 2,429 Accrued expenses 31,300 24,560 Deposits received 13,971 19,401 Income taxes payable 25,547 27,917 Provision for point card certificates 1,379 1,714 Contract liabilities 18,966 173,355 Other 17,958 14,950 Total current liabilities 419,220 484,974 Non-current liabilities 19,1075 190,750 Long-term borrowings 224,657 184,816 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,900 Total non-current liabilities 32,897 495,029 Total shareholders' equity 35,338 23,899 Total shareholders' equity 23,538 58,951 <	Current liabilities		
Current portion of bonds payable 650 650 Accounts payable - other 60,874 58,466 Lease liabilities 2,809 2,429 Accrued expenses 31,300 24,960 Deposits received 13,971 19,401 Income taxes payable 25,547 27,917 Provision for point card certificates 1,379 1,714 Contract liabilities 18,966 17,335 Other 17,958 14,950 Total current liabilities 419,220 484,974 Non-current liabilities 31,966 191,075 190,750 Long-term borrowings 224,657 184,881 14	Notes and accounts payable - trade	¥197,151	¥246,086
Accounts payable - other 60,874 \$8,466 Lease liabilities 2,809 2,429 Accraed expenses 31,300 24,960 Deposits received 13,371 19,401 Income taxes payable 25,547 27,917 Provision for point eard certificates 1,379 1,714 Contract liabilities 18,966 17,335 Other 17,958 14,950 Total current liabilities 419,220 484,974 Non-current liabilities 191,075 190,750 Long-term borrowings 224,657 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total inon-current liabilities 532,187 495,029 Total labilities 532,187 495,029 Total labilities 32,538 23,589 Capital surplus 17,659 17,710 Retained carnings 559,538 598,951 Treasury shares <td< td=""><td>Current portion of long-term borrowings</td><td>48,615</td><td>71,067</td></td<>	Current portion of long-term borrowings	48,615	71,067
Lease liabilities 2,809 2,429 Accrued expenses 31,300 24,960 Deposits received 13,971 19,401 Income taxes payable 25,547 27,917 Provision for point card certificates 1,379 1,714 Contract liabilities 18,966 17,335 Other 17,958 14,950 Total current liabilities 419,220 484,974 Non-current liabilities 419,220 484,974 Non-current liabilities 24,657 184,881 Lease liabilities 32,897 36,986 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 532,187 495,020 Total liabilities 951,407 980,004 Net assets Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained carnings 59,538 598,591 Treasury shares (80,956) (80,956) Total sharc	Current portion of bonds payable	650	650
Accrued expenses 31,300 24,960 Deposits received 13,971 19,401 Income taxes payable 25,547 27,917 Provision for point card certificates 1,379 1,714 Contract liabilities 18,966 17,335 Other 17,958 14,950 Non-current liabilities 419,220 484,974 Non-current liabilities 224,657 184,881 Long-term borrowings 224,657 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets Sharecholders' equity \$10,007 980,004 Net assets Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained carnings 559,538 598,591 Treasury shares (80,956) (80,956)	Accounts payable - other	60,874	58,466
Deposits received 13,971 19,401 Income taxes payable 25,547 27,917 Provision for point card certificates 1,379 1,714 Contract liabilities 18,966 17,335 Other 17,958 14,950 Total current liabilities 419,220 484,974 Non-current liabilities 30,879 190,750 Long-term borrowings 224,657 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,800 Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets 8 8 Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income	Lease liabilities	2,809	2,429
Income taxes payable 25,547 27,917 Provision for point card certificates 1,379 1,714 1,735 1,7	Accrued expenses	31,300	24,960
Provision for point card certificates 1,379 1,714 Contract liabilities 18,966 17,335 Other 17,958 14,950 Total current liabilities 419,220 484,974 Non-current liabilities 31,955 190,750 Long-term borrowings 224,657 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Valuation difference on available-for-sale securities 2,126 1,740 Foreign currency translation adj	Deposits received	13,971	19,401
Contract liabilities 18,966 17,335 Other 17,958 14,950 Total current liabilities 419,220 484,974 Non-current liabilities 191,075 190,750 Bonds payable 191,075 190,750 Long-term borrowings 224,657 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained carnings 559,538 598,591 Teasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 </td <td>Income taxes payable</td> <td>25,547</td> <td>27,917</td>	Income taxes payable	25,547	27,917
Other 17.958 14.950 Total current liabilities 419,220 484.974 Non-current liabilities 191,075 190,750 Bonds payable 191,075 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Teasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442<	Provision for point card certificates	1,379	1,714
Total current liabilities 419,220 484,974 Non-current liabilities 191,075 190,750 Bonds payable 191,075 184,881 Long-term borrowings 224,657 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 532,187 495,022 Total liabilities 951,407 980,004 Net assets Shareholders' equity 80,004 Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716	Contract liabilities	18,966	17,335
Non-current liabilities Bonds payable 191,075 190,750 Long-term borrowings 224,657 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets Shareholders' equity 80,004 Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771	Other	17,958	14,950
Bonds payable 191,075 190,750 Long-term borrowings 224,657 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 532,187 495,029 Total liabilities 532,187 495,029 Net assets Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547	Total current liabilities	419,220	484,974
Long-term borrowings 224,657 184,881 Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,899 Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets Shareholders' equity Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) 70,956 Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Non-current liabilities		
Lease liabilities 32,897 36,948 Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets 8 8 Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Bonds payable	191,075	190,750
Asset retirement obligations 31,395 31,562 Other 52,163 50,890 Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets 8 8 Shareholders' equity 8 23,538 23,589 Capital surplus 17,659 17,710 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) (80,956) 60,956 Total shareholders' equity 519,778 558,933 598,593 Accumulated other comprehensive income 2,126 1,740 1,740 50,933 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 679 11,593 11,593 <	Long-term borrowings	224,657	184,881
Other 52,163 50,890 Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Lease liabilities	32,897	36,948
Total non-current liabilities 532,187 495,029 Total liabilities 951,407 980,004 Net assets Shareholders' equity Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Asset retirement obligations	31,395	31,562
Total liabilities 951,407 980,004 Net assets Shareholders' equity 23,538 23,589 Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Other	52,163	50,890
Net assets Share holders' equity Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Total non-current liabilities	532,187	495,029
Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Total liabilities	951,407	980,004
Share capital 23,538 23,589 Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Net assets		
Capital surplus 17,659 17,710 Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Valuation difference on available-for-sale securities 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Shareholders' equity		
Retained earnings 559,538 598,591 Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income Valuation difference on available-for-sale securities 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Share capital	23,538	23,589
Treasury shares (80,956) (80,956) Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income 2,126 1,740 Valuation difference on available-for-sale securities 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Capital surplus	17,659	17,710
Total shareholders' equity 519,778 558,933 Accumulated other comprehensive income Valuation difference on available-for-sale securities 2,126 1,740 Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Retained earnings	559,538	598,591
Accumulated other comprehensive income Valuation difference on available-for-sale securities Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income Share acquisition rights Total net assets 2,126 1,740 13,857 11,593 679 104,012 105,716 11,4012 11,771	Treasury shares	(80,956)	(80,956)
Valuation difference on available-for-sale securities2,1261,740Foreign currency translation adjustment13,85711,593Remeasurements of defined benefit plans733679Total accumulated other comprehensive income16,71614,012Share acquisition rights1,4421,771Non-controlling interests9,0669,459Total net assets547,003584,175	Total shareholders' equity	519,778	558,933
Foreign currency translation adjustment 13,857 11,593 Remeasurements of defined benefit plans 733 679 Total accumulated other comprehensive income 16,716 14,012 Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Accumulated other comprehensive income		
Remeasurements of defined benefit plans733679Total accumulated other comprehensive income16,71614,012Share acquisition rights1,4421,771Non-controlling interests9,0669,459Total net assets547,003584,175	Valuation difference on available-for-sale securities	2,126	1,740
Total accumulated other comprehensive income16,71614,012Share acquisition rights1,4421,771Non-controlling interests9,0669,459Total net assets547,003584,175	Foreign currency translation adjustment	13,857	11,593
Share acquisition rights 1,442 1,771 Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Remeasurements of defined benefit plans	733	679
Non-controlling interests 9,066 9,459 Total net assets 547,003 584,175	Total accumulated other comprehensive income	16,716	14,012
Total net assets 547,003 584,175	Share acquisition rights	1,442	1,771
Total net assets 547,003 584,175		9,066	9,459
	Total net assets	547,003	584,175
	Total liabilities and net assets	¥1,498,410	

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emi-Annual Consolidated Statements of Income		(Millions of yen)
	Six Months Ended	Six Months Ended
N . 1	December 31, 2023	December 31, 2024
Net sales	¥1,047,594	¥1,128,614
Cost of sales	716,603	764,699
Gross profit	330,991	363,914
Selling, general and administrative expenses	255,489	274,165
Operating income	75,501	89,749
Non-operating income		
Interest and dividend income	667	750
Share of profit of entities accounted for using equity method	367	443
Penalty income	902	390
Other	2,418	2,702
Total non-operating income	4,354	4,285
Non-operating expenses		
Interest expenses	3,822	3,219
Foreign exchange losses	1,601	3,514
Other	825	387
Total non-operating expenses	6,248	7,120
Ordinary profit	73,607	86,914
Extraordinary income		
Gain on sale of non-current assets	7	211
Reversal of provision for loss on store closings	-	769
Other	1	4
Total extraordinary income	8	984
Extraordinary losses		_
Impairment losses	-	464
Loss on retirement of non-current assets	617	642
Loss on store closings	101	1,327
Loss on disaster	8	28
Other	5	38
Total extraordinary losses	732	2,500
Profit before income taxes	72,883	85,398
Income taxes - current	23,011	28,100
Income taxes - deferred	1,455	2,589
Total income taxes	24,466	30,689
Profit	48,417	54,709
	203	732
Profit attributable to non-controlling interests		
Profit attributable to owners of parent	¥48,214	¥53,977

Semi-Annual Consolidated Statements of Comprehensive Income

	Six Months Ended	Six Months Ended
	December 31, 2023	December 31, 2024
Profit	¥48,417	¥54,709
Other comprehensive income		
Valuation difference on available-for-sale securities	(710)	(552)
Foreign currency translation adjustment	10,293	(2,337)
Remeasurements of defined benefit plans, net of tax	(25)	(37)
Share of other comprehensive income of entities accounted for using equity method	21	(27)
Total other comprehensive income	9,579	(2,952)
Comprehensive income	¥57,996	¥51,757
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	¥57,772	¥51,273
Comprehensive income attributable to non-controlling interests	224	484

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	Six Months Ended December 31, 2023	Six Months Ended December 31, 2024
Cash flows from operating activities	December 31, 2023	December 31, 2024
Profit before income taxes	¥72,883	¥8 5, 398
Depreciation	22,180	24,011
Increase (decrease) in provisions	(105)	1,217
Interest and dividend income	(667)	(750)
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Interest expenses on borrowings and bonds	3,822	3,219
Foreign exchange losses	1,601	3,390
Share of profit of entities accounted for using equity method	(367)	(443)
Loss on sale and retirement of non-current assets	610	452
Loss on store closings	101	1,327
Increase in trade receivables	(6,069)	(4,273)
Increase in inventories	(10,100)	(31,376)
Increase in trade payables	54,541	49,864
Increase in accounts receivable - installment	(6,346)	(8,035)
Increase in accounts payable - other	6,142	1,897
Increase in deposits received	8,797	5,441
Other, net	(15,772)	(13,052)
Subtotal	131,253	118,289
Interest and dividends received	535	630
Interest paid	(3,931)	(3,412)
Income taxes paid	(29,054)	(26,040)
Income taxes refund	3,284	3,383
Payments associated with disaster loss	(13)	(275)
Dividends received from entities accounted for using equity method	73	73
Net cash provided by operating activities	102,147	92,648
Cash flows from investing activities		
Purchase of property, plant and equipment	(40,137)	(19,287)
Proceeds from sale of property, plant and equipment	50	3,135
Purchase of intangible assets	(3,801)	(5,800)
Payments of leasehold and guarantee deposits	(342)	(750)
Proceeds from refund of leasehold and guarantee deposits	1,158	637
Payment for store opening in progress	(692)	(244)
Other, net	(34)	(17)
Net cash used in investing activities	¥ (43,798)	¥ (22,326)
Cash flows from financing activities		
Proceeds from long-term borrowings	¥10,000	¥40,000
Repayments of long-term borrowings	(28,182)	(57,147)
Proceeds from issuance of bonds	69,789	-
Redemption of bonds	(140,605)	(325)

Semi-Annual Consolidated Statements of Cash Flows

	Six Months Ended	Six Months Ended
	December 31, 2023	December 31, 2024
Dividends paid	(9,545)	(14,924)
Other, net	(722)	(765)
Net cash used in financing activities	(99,266)	(33,161)
Effect of exchange rate change on cash and cash equivalents	2,151	(5,610)
Net increase (decrease) in cash and cash equivalents	(38,765)	31,551
Cash and cash equivalents at beginning of period	246,195	187,199
Cash and cash equivalents at end of period	¥207,430	¥218,750

Segment Information

Information concerning sales and income by reporting segment

For the six months ended December, 2023

(Millions of yen)

	Reportable segments				Per semi-annual	
	Japan Business	North America Business	Asia Business	Reportable segments	Reconciling items	consolidated financial statements
Sales						
Revenues from external customers	¥886,407	¥121,117	¥40,069	¥1,047,594	¥-	¥1,047,594
Transactions with other segments	5,763	_	39	5,802	(5,802)	_
Net sales	892,170	121,117	40,108	1,053,396	(5,802)	1,047,594
Operating income	¥73,166	¥2,143	¥193	¥75,501	¥-	¥75,501

[Note] Segment income is adjusted to the semi-annual consolidated operating income.

Information concerning sales and income by reporting segment

For the six months ended December, 2024

(Millions of yen)

	Reportable segments				Per semi-annual consolidated	
	Japan Business	North America Business	Asia Business	Reportable segments	Reconciling items	financial statements
Sales						
Revenues from external customers	¥954,889	¥130,260	¥43,465	¥1,128,614	¥-	¥1,128,614
Transactions with other segments	7,001	_	80	7,081	(7,081)	_
Net sales	961,890	130,260	43,546	1,135,695	(7,081)	1,128,614
Operating income	¥87,002	¥2,332	¥415	¥89,749	¥-	¥89,749

[Note] Segment income is adjusted to the semi-annual consolidated operating income.