



December 6, 2019

To whom it may concern

Company name: Pan Pacific International Holdings Corporation

Former company name: Don Quijote Holdings Co., Ltd.

Representative: Naoki Yoshida, President and CEO Securities code: 7532 First Section, Tokyo Stock Exchange

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Address: 2-19-10 Aobadai, Meguro-ku, Tokyo

Information disclosure: Mitsuo Takahashi, Senior Managing Executive Officer, CFO

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# Announcement Regarding Capital Increase by Overseas Subsidiary (Additional Allocation to Existing Shareholders) and New Overseas Business Management Team

Pan Pacific International Holdings Corporation ("the Company") announced that overseas consolidated subsidiary DONKI Thonglor Co., Ltd., of Thailand, performed a capital increase (additional allocation to existing shareholders). Details are as follows.

In addition, the Company will institute a new management team for the PPIH Group's overseas business as described below.

#### 1. Capital Increase by Subsidiary

#### (1) Purpose of Capital Increase

The PPIH Group currently operates one store (DONKI MALL THONGLOR, which has a DON DON DONKI store as a principal tenant) in Thailand. This store is operated by DONKI Thonglor Co., Ltd., a subsidiary in which the Company invests jointly together with TOA VENTURE HOLDING CO., LTD., Thailand's leading paint manufacturing group.

The aforementioned capital increase by DONKI Thonglor Co., Ltd., was performed to allocate shares to Saha Pathana Inter-Holding Plc., a company that engages in consumer goods, real estate, and a wide range of other operations in Thailand. The purpose of this move was to strengthen relationships with the company in order to facilitate the operation of stores in Thailand.

#### (2) Outline of Relevant Consolidated Subsidiary

| (1) | Name                    | DONKI Thonglor Co., Ltd.  |  |
|-----|-------------------------|---|--|
| (2) | Description of business | Retail operations   |  |
| (3) | Date of establishment   | April 25, 2018  |  |
| (4) | Location                | 388 Exchange Tower, Level 33, Unit 3304-2, Sukhumvit Road, Klongtoey, |  |
|     |                         | Bangkok, Thailand   |  |
| (5) | Representative          | Yosuke Shimanuki, President   |  |
| (6) | Capital                 | THB100,000,000 (approx. ¥359 million)*1                               |  |

<sup>\*1</sup> Translated at the rate of THB1 = \$3.59

# (3) Outline of Recipients of Capital Increase

## • Saha Pathana Inter-Holding Plc.

| (1) | Name                     | Saha Pathana Inter-Holding Plc.  |  |  |
|-----|--------------------------|--|--|--|
| (2) | Description of business  | Investment in consumer goods, food and beverage, industrial parks, and |  |  |
|     |                          | other businesses   |  |  |
| (3) | Date of establishment    | January 1, 1972  |  |  |
| (4) | Location                 | 530 Soi Sathupradit 58, Bangpongpang, Yannawa, Bangkok, Thailand       |  |  |
| (5) | Representative           | Boonsithi Chokwatana, Chairman   |  |  |
| (6) | Capital                  | THB582,923,188 (approx. ¥2,093 million)*1                              |  |  |
| (7) | Major shareholders and   | Chokwatana Company Limited 16.80%                                      |  |  |
|     | ownership percentages    | ICC International Public Company Limited 9.97%                         |  |  |
|     |                          | Saha Pathanaphibun Public Company Limited 8.64                         |  |  |
| (8) | Relationship between the | Capital  | Saha Pathana Inter-Holding Plc. and three of its     |  |
|     | Company and Saha         | relationship   | subsidiaries invest in DONKI Thonglor Co., Ltd.      |  |
|     | Pathana Inter-Holding    | Personnel  | There are no personnel relationships between the two |  |
|     | Plc.                     | relationship   | companies.   |  |
|     |                          | Business   | There are no business relationships between the two  |  |
|     |                          | relationship   | companies.   |  |

<sup>\*1</sup> Translated at the rate of THB1 = \$3.59

## • TOA VENTURE HOLDING CO., LTD.

| (1) | Name   | TOA VENTURE HOLDING CO., LTD.                                      |  |  |
|-----|--|--|--|--|
| (2) | Description of business                                  | Holding company operating paint and chemical product manufacturing |  |  |
|     |  | businesses   |  |  |
| (3) | Date of establishment                                    | November 25, 2015  |  |  |
| (4) | Location   | 31/1 Moo 3, Debaratana Road, Bang Sao Thong Sub-district, Samut    |  |  |
|     |  | Prakarn Province, Thailand   |  |  |
| (5) | Representative   | Nattavuth Tangkaravakoon, President                                |  |  |
| (6) | Capital  | THB1,674,500,000 (approx. ¥6,011 million)*1                        |  |  |
| (7) | Major shareholders and ownership percentages             | TOA Group Holding Co., Ltd. 100.00%                                |  |  |
| (8) | Relationship between the Company and TOA VENTURE HOLDING | Capital relationship   | TOA VENTURE HOLDING CO., LTD., invests in DONKI Thonglor Co., Ltd., and three other companies in Thailand jointly with PPIH Group companies. |  |
|     | CO., LTD.  | Personnel relationship   | TOA VENTURE HOLDING CO., LTD., dispatches officers to two consolidated subsidiaries of the Company in Thailand.                              |  |
|     |  | Business<br>relationship   | There are no business relationships between the two companies.   |  |

<sup>\*1</sup> Translated at the rate of THB1 = \$3.59

## • PPI (Thailand) CO., LTD.

| (1) | Name  | PPI (Thailand) CO., LTD.                                       |  |  |
|-----|---|--|--|--|
| (2) | Description of business                                       | Holding company  |  |  |
| (3) | Date of establishment   | September 21, 2016   |  |  |
| (4) | Location  | 952 Ramaland Building, Floor 13, Rama IV Road, Suriyawong Sub- |  |  |
|     |   | district, Bang   | Rak District, Bangkok, Thailand  |  |
| (5) | Representative  | Yosuke Shimanuki, President                                    |  |  |
| (6) | Capital   | THB2,000,000 (approx. ¥7 million)*1                            |  |  |
| (7) | Major shareholders and  | Pan Pacific Retail Management (Singapore) Pte. Ltd. 49.00%     |  |  |
|     | ownership percentages   | Three other companies 51.00%                                   |  |  |
| (8) | Relationship between the Company and PPI (Thailand) CO., LTD. | Capital relationship   | PPI (Thailand) CO., LTD., is a consolidated subsidiary of the Company in which a subsidiary of the Company holds a 49.00% stake. |  |
|     |   | Personnel  | All four directors of PPI (Thailand) CO., LTD., have been  |  |
|     |   | relationship   | dispatched from PPIH Group companies.  |  |
|     |   | Business   | There are no business relationships between the two  |  |
|     |   | relationship   | companies.   |  |

<sup>\*1</sup> Translated at the rate of THB1 = \$3.59

# (4) Outline of Capital Increase

| (1) Number of shares  | PPI (Thailand) CO., LTD.                               | 94,996 shares  | 95.00% |
|-----------------------|--|----------------|--------|
| held and ownership    | TOA VENTURE HOLDING CO., LTD.                          | 5,000 shares   | 5.00%  |
| ratios before capital | Saha Pathana Inter-Holding Plc. and three subsidiaries | 4 shares       | 0.00%  |
| increase              |  |                |        |
| (2) Number and type   | Common stock: 350,000 shares                           |                |        |
| of shares issued      | (THB1,000 per share, total capital increase of         |                |        |
|                       | THB350,000,000 (approx. ¥1,257 million*1))             |                |        |
|                       | • Breakdown  |                |        |
|                       | PPI (Thailand) CO., LTD.                               | 175,004 shares |        |
|                       | Saha Pathana Inter-Holding Plc. and three subsidiaries | 98,996 shares  |        |
|                       | TOA VENTURE HOLDING CO., LTD.                          | 76,000 shares  |        |
| (3) Number of shares  | PPI (Thailand) CO., LTD.                               | 270,000 shares | 60.00% |
| held and ownership    | Saha Pathana Inter-Holding Plc. and three subsidiaries | 99,000 shares  | 22.00% |
| ratios after capital  | TOA VENTURE HOLDING CO., LTD.                          | 81,000 shares  | 18.00% |
| increase              |  |                |        |

<sup>\*1</sup> Translated at the rate of THB1 = \$3.59

# (5) Schedule

| Date of resolution | December 4, 2019 |
|--------------------|------------------|
| Date of payment    | December 6, 2019 |

### (6) Outlook

The impact of the capital increase on performance in the fiscal year ending June 30, 2020, is projected to be minimal.

## 2. Overseas Business Management Team

#### (1) New Management Team

| Jurisdiction         | Name                | Major Titles within the PPIH Group            |  |
|----------------------|---------------------|---|--|
|                      | Kazuhiro Matsumoto  | Director, Managing Executive Officer, and CMO |  |
| Overseas operations  |                     | (Global), Pan Pacific International Holdings  |  |
|                      |                     | Corporation                                   |  |
| IIC anaustians       | Yasuyuki Sakamoto   | Executive Officer, Pan Pacific International  |  |
| U.S. operations      |                     | Holdings Corporation                          |  |
| Singapore aparations | Satoshi Machida     | Executive Officer, Pan Pacific International  |  |
| Singapore operations |                     | Holdings Corporation                          |  |
| Thailand operations  | Yosuke Shimanuki    | President, PPI (Thailand) CO., LTD.           |  |
| Hana Vana anautiana  | M' 1.1 Tr.1         | Executive Officer, Pan Pacific International  |  |
| Hong Kong operations | Mitsuyoshi Takeuchi | Holdings Corporation                          |  |

Note: In the news release on changes to the representative director and to directors issued on August 13, 2019 (in Japanese only), it was announced that Koji Ohara, former president and CEO, would become founding chairman, special advisor, and special director of the Company and president of Pan Pacific Retail Management (USA) Co. Ltd. on September 25, 2019. However, based on his request, it was later decided that Mr. Ohara would leave the PPIH Group completely on September 25, 2019, and that all titles at Group companies would be dissolved.

(2) Date of New Management Team Institution September 25, 2019