## Don Quijote Holdings. Co., Ltd.

## Q1 Results for FY 2016

Earnings Results July 1 - September 30, 2015

November 5 ,2015

## Earnings summary

| Consolidated (Millions of yen) | 3 months to Sep. 2015 |  |  | 3 months to Sep. 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Share | YoY | Actual | Share |
| Net sales | 186,642 | 100.0\% | 113.9\% | 163,861 | 100.0\% |
| Gross profit | 49,678 | 26.6\% | 112.3\% | 44,235 | 27.0\% |
| SGA | 38,382 | 20.6\% | 113.6\% | 33,779 | 20.6\% |
| Operating profit | 11,296 | 6.0\% | 108.0\% | 10,456 | 6.4\% |
| Recurring profit | 11,578 | 6.2\% | 107.0\% | 10,822 | 6.6\% |
| Profit attributable to owners of parent | 6,482 | 3.5\% | 105.6\% | 6,141 | 3.7\% |
| EPS(Yen) |  | 41.02 | 104.8\% |  | 39.15 |

[^0]- OP, RP and NP were better YoY, beating our forecast.


## Same-store sales



- DQ SSS were up 7.0\% for three-month period from July to September, supported by fast-growing overseas tourists' sales(4pts) and increase in domestic family wallet share(3pts).
- CPI rose, but disposal income and consumer expenditure remained stagnant. Given such an environment, customers highly appreciated our assortment and pricing. Fast-growing inbound tourists' consumption boosted our sales.


## Sales breakdown by product category

| Consolidated (Millions of yen) | 3 months to Sep. 2015 |  |  | 3 months to Sep. 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Share | YoY | Actual | Share |
| Home electrical appliances | 14,575 | 7.8\% | 113.1\% | 12,884 | 7.9\% |
| Miscellaneous household goods | 43,291 | 23.2\% | 120.2\% | 36,011 | 22.0\% |
| Foods | 56,581 | 30.3\% | 116.0\% | 48,773 | 29.8\% |
| Watches \& fashion merchandise | 37,609 | 20.1\% | 110.3\% | 34,099 | 20.8\% |
| Sporting goods \& leisure goods | 11,883 | 6.4\% | 106.0\% | 11,208 | 6.8\% |
| Other products | 16,394 | 8.8\% | 109.1\% | 15,024 | 9.2\% |
| Total retail store business | 180,333 | 96.6\% | 114.1\% | 157,999 | 96.4\% |
| Rent income | 4,720 | 2.5\% | 106.1\% | 4,448 | 2.7\% |
| Other business | 1,589 | 0.9\% | 112.4\% | 1,414 | 0.9\% |
| Total | 186,642 | 100.0\% | 113.9\% | 163,861 | 100.0\% |

[^1]
## The number of stores

| (Number of stores) | FY2013 | FY2014 | FY2015 | FY2016-1Q |
| :--- | ---: | ---: | ---: | ---: |
| Don Quijote | 165 | 174 | 183 | 182 |
| MEGA | 35 | 37 | 36 | 36 |
| New MEGA | 21 | 28 | 41 | 45 |
| Others | 31 | 30 | 32 | 34 |
| Total stores in Japan | 252 | 269 | 292 | 297 |
| Overseas | 3 | 14 | 14 | 14 |
| Grand Total | 255 | 283 | 306 | 311 |
| Domestic opening | 16 | 22 | 33 | 6 |
| Domestic closure | 3 | 5 | 10 | 1 |
| Net increase | 13 | 17 | 23 | 5 |

- 6 new stores opened in Q1 : 1 Don Quijote, 3 New MEGA, 1 Picasso and 1 Kyoyasudo.
- 1 DQ store closed because of the termination of rental contract.
- Thirty or more new stores will be opened in FY2016, including 15 Don Quijote, 12 New MEGA and other formats backed by our aggressive store opening strategy.


## Key components in SG\&A

| Consolidated (Millions of yen) | 3 months to Sep. 2015 |  |  | 3 months to Jun. 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Share | YoY | Actual | Share |
| Net sales | 186,642 | 100.0\% | 113.9\% | 163,861 | 100.0\% |
| Salary allowance | 14,155 | 7.6\% | 118.2\% | 11,980 | 7.3\% |
| Rent | 5,153 | 2.8\% | 113.4\% | 4,544 | 2.8\% |
| Commission paid | 4,254 | 2.3\% | 116.2\% | 3,661 | 2.2\% |
| Depreciation and amortization | 2,977 | 1.6\% | 114.2\% | 2,608 | 1.6\% |
| Others | 11,843 | 6.3\% | 107.8\% | 10,986 | 6.7\% |
| SGA | 38,382 | 20.6\% | 113.6\% | 33,779 | 20.6\% |

- SGA to sales ratio went down 0.05pts to $20.6 \%$. Cost increased due to initial cost of new store openings such as supplies expenses and depreciation expenses.
- Personnel cost went up mainly due to an increase in man-hour triggered by the expansion in our shares in daily necessities and tourists' sales. The cost increase was more than offset by overall sales growth.


## Sales and profit by business

Sales, profit and loss by segment from Jul. 1, 2015, to Sep. 30, 2015
(Millions of yen)

| Cotail store | Rent income | Others | Total | Adjusted amount | Consolidated |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Cales to external customers | 180,333 | 4,720 | 1,589 | 186,642 | - | 186,642 |
| Internal sales or transfers <br> between segments | 3 | 4,318 | 1,773 | 6,094 | $(6,094)$ | - |
| Total | 180,336 | 9,038 | 3,362 | 192,736 | $(6,094)$ | 186,642 |
| Segment profit | 6,686 | 3,255 | 1,563 | 11,504 | $(208)$ | 11,296 |

Sales, profit and loss by segment from Jul. 1, 2014, to Sep. 30, 2014
(Millions of yen)

| Retail store | Rent income | Others | Total | Adjusted amount | Consolidated |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Consolidated | 157,999 | 4,448 | 1,414 | 163,861 | - | 163,861 |
| Sales to external customers | - | 3,587 | 1,329 | 4,916 | $(4,916)$ | - |
| Internal sales or transfers <br> between segments | 157,999 | 8,035 | 2,743 | 168,777 | $(4,916)$ | 163,861 |
| Total | 6,486 | 2,853 | 1,190 | 10,529 | $(73)$ | 10,456 |
| Segment profit |  |  |  |  |  |  |

- Profit in the retail business was 6.7 billion yen which is our mainstay.
- Profit in the tenant leasing business was 3.3 billion yen.
- Profit in other business was 1.6 billion.


## Balance Sheet

| Consolidated | (Millions of yen) |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { As of Sep. 30, } \\ 2015 \end{gathered}$ | Change from <br> Jun. 30, 2015 |
| Total current assets | 186,931 | 10,950 |
| Cash and deposits | 62,904 | 13,187 |
| Merchandise | 92,712 | $(1,868)$ |
| Total noncurrent assets | 342,711 | 13,026 |
| Total property, plant and equipment | 273,933 | 11,806 |
| Buildings | 99,246 | 3,225 |
| Land | 159,602 | 8,955 |
| Total intangible assets | 17,432 | (97) |
| Goodwill | 7,343 | (66) |
| Total investments and other assets | 51,346 | 1,317 |
| Lease and guarantee deposits | 32,822 | 5 |
| Total assets | 529,642 | 23,976 |

(Millions of yen)

| Consolidated | $\begin{gathered} \text { As of Sep. 30, } \\ 2015 \end{gathered}$ | Change from Jun. 30, 2015 |
| :---: | :---: | :---: |
| Total current liabilities | 151,477 | 6,901 |
| Accounts payable | 62,697 | 2,141 |
| Short-term liabilities* | 50,787 | 12,189 |
| Total noncurrent liabilities | 151,742 | 12,019 |
| Long-term bonds | 65,504 | 2,814 |
| Long-term borrowings | 35,830 | 10,674 |
| Long-term payables under fluidity lease receivables | 32,246 | $(1,777)$ |
| Total liabilities | 303,219 | 18,920 |
| Net assets | 226,423 | 5,056 |
| Total shareholders' equity | 214,089 | 4,407 |
| Non-controlling interests | 9,581 | 568 |
| Liabilities and net assets | 529,642 | 23,976 |

- Cash \& deposits : Long-term fund was financed from financial institutions for capex in FY2016.
- Merchandise : Inventories increased due to 6 new stores, but it was well-controlled in existing stores because of the successful measures for better turnover.
- Payables associated with the liquidation of receivables : 39.3 billion yen was financed by asset-backed loans.


## Cash flows and Capital expenditure

Consolidated Cash Flows
(Millions of yen)

|  | 3 months to Sep. <br> 3 months to Sep. | Change |  |
| :--- | ---: | ---: | ---: |
| Cash and equivalents at beginning of period | 51,292 | 44,105 | 7,187 |
| Cash flows from operating activitiies | 12,099 | 1,324 | 10,755 |
| Cash flows from investing activities | $(19,983)$ | $(16,609)$ | $(3,374)$ |
| Cash flows from financing activities | 21,043 | 2,976 | 18,067 |
| Net increase (decrease) in cash and equivalents | 12,992 | $(12,291)$ | 25,283 |
| Cash and equivalents at end of period | 64,284 | 31,814 | 32,470 |

Consolidated Capital Expenditures
(Millions of yen)

|  | 3 months to Sep. | 3 months to Sep. | Change |
| :--- | ---: | ---: | ---: |
| Capital expenditures | 2015 | 2014 | 18,879 |
| Cash flows | 14,787 | 4,092 |  |
| Net increase (decrease) | 7,487 | 6,819 | 668 |

* Cash flows $=$ Net income + Depreciation and amortization + Extraordinary loss - Dividend
- Cash flow from operating activities was 12.1 billion yen positive.

Positive factors : 11.5 billion yen of income before income taxes and minority interests, 3.5 billion yen of depreciation and amortization, 1.9 billion yen decrease in inventories, 2.1 billion yen increase in trade payables. Negative factor : 1.1 billion yen increase in trade receivables, 8.5 billion yen for tax payment.

- Cash flow from financing activities was 21.0 billion yen positive driven by 23.3 billion yen of net increase in long and short term loans and 2.3 billion yen of net increase of bonds. 1.9 billion yen of repayments of payables under fluidity lease receivables and 2.4 billion yen of dividend payment were negative factors.
- Capex was 18.9 billion yen to acquire properties for new stores for this year and years afterwards.


## Full year forecast for fiscal June 2016

| Consolidated | FY2016 1H Revised forecast |  |  | FY2016 1H Previous forecast |  | FY2016 Forecast |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Millions of yen) | Plan | Share | YoY | Plan | Share | Actual | Share |
| Net sales | 383,000 | 100.0\% | 111.9\% | 368,000 | 100.0\% | 730,000 | 100.0\% |
| Gross profit | 102,800 | 26.8\% | 112.2\% | 100,000 | 27.2\% | 196,800 | 27.0\% |
| SGA | 78,300 | 20.4\% | 114.8\% | 76,500 | 20.8\% | 157,000 | 21.5\% |
| Operating profit | 24,500 | 6.4\% | 104.7\% | 23,500 | 6.4\% | 39,800 | 5.5\% |
| Recurring profit | 25,100 | 6.6\% | 104.4\% | 24,100 | 6.5\% | 40,800 | 5.6\% |
| Profit attributable to owners of parent | 14,200 | 3.7\% | 103.7\% | 13,700 | 3.7\% | 23,300 | 3.2\% |
| EPS(Yen) | 89.81 | - | 103.0\% | 86.76 | - | 147.55 | - |
| Depreciation | 6,100 | 1.6\% | 113.6\% | 5,900 | 1.6\% | 12,800 | 1.8\% |

- First half forecast revised upward. Sales : up 15 billion yen, OP : up 1 billion, RP : up 1 billion, against our initial forecast.
- Don Quijote SSS forecast : $+2.0 \%$ year-over-year for full year, up-revised 1.5 pts from the previous forecast, $+4.0 \%$ for 1 H up 3pts, and flat for 2 H .


[^0]:    Consolidated and same store sales went up $13.9 \%$ and $7.0 \%$ YoY respectively. We faced some negative external factors such as slow growth in disposal income and consumer expenditure as well as bad weather. We carried out flexible sales promotion measures in a timely manner by seizing the needs in each commercial area. Those measures successfully brought in strong sales for us in Q1.
    Sales in daily necessities increased, pushing up family-customer loyalty. We became even more competitive due to tourists' sales.

    - Traffic was strong as we offered more affordably priced items mainly in daily necessities to meet sentiment of more price-sensitive consumers. GPM fell 0.4 pts due to the write-downs of slow-moving inventories. Gross profit was better than expected thanks to increase in sales.
    - SGA went up due mainly to up-front investments for new stores. They included personnel, depreciation and office supplies expenses. Cost increase in existing stores was because of the increase in man-hour triggered by change in sales-mix and better tourists' sales. The rise of cost, however, was more than offset by the sales growth.

[^1]:    Home appliances: Smart phone accessories and POSA cards took the lead. Extremely hot summer encouraged seasonal items sales such as air-conditioners and fans. Personal-care items were robust including hair-irons and shavers.
    Household goods: Cosmetics and drugs contributed even better thanks to fast-growing tourists' sales. Daily consumables became more popular among families. Better sales in kitchen goods came from both domestic and overseas customers.
    Foods : All product groups achieved high growth, proving the expansion in family wallet share.
    Watches \& Fashion: Sales were solid in luxury watches though super brand bags sales were soft. Travel bags were good.
    Sports \& Leisure : Outdoor sporting goods were weak due to unstable temperature. Indoor goods performed well.

